

AGENDA



SOUTH
KESTEVEN
DISTRICT
COUNCIL

For a meeting of the
GROWTH OVERVIEW AND SCRUTINY COMMITTEE

to be held on

WEDNESDAY, 13 JUNE 2018

at

10.00 AM

In

****Please note the venue****

**THE BAXTER ROOM, WAKE HOUSE, 41 NORTH STREET, BOURNE
PE10 9AE**

Aidan Rave, Chief Executive

Chairman

Councillor Robert Reid

Councillor Michael Cook

Councillor Peter Stephens

Councillor Barry Dobson (Vice-Chairman)

Councillor David Taylor

Councillor Graham Jeal

Councillor Paul Wood

Invited Cabinet Members

Councillor Mike King, Cabinet Member for Economy and Development

Councillor Kelham Cooke, The Deputy Leader and Cabinet Member for Business
Transformation and Commissioning

Support Officer:

Anita Eckersley

Tel:

01476 406517

E-mail:

a.eckersley@southkesteven.gov.uk

**Members of the Committee are invited to attend the above meeting to consider
the items of business listed below.**

1 COMMENTS FROM MEMBERS OF THE PUBLIC

2 MEMBERSHIP

The Committee to be notified of any substitute members.

3 APOLOGIES

4 DECLARATION OF INTERESTS

Members are asked to disclose any interests in matters for consideration at
the meeting.

**5 ACTION NOTES FROM THE MEETING HELD ON WEDNESDAY 14
FEBRUARY 2018 (Pages 3 - 12)**

(Enclosed)

6 QUARTER 4 PERFORMANCE MONITORING

Report PPM007 of The Deputy Leader, Councillor Kelham Cooke, regarding
Quarter 4 Performance Monitoring

(Enclosed)

**7 CONSIDERATION OF THE POTENTIAL WORK PROGRAMME FOR THE
GROWTH OVERVIEW AND SCRUTINY COMMITTEE (Pages 13 - 18)**

To consider the potential work programme for the Growth Overview and
Scrutiny Committee for 2018-19

(Enclosed)

8 POTENTIAL ITEMS FOR WORKSHOPS

- Car Parking Workshop – Car Parking Tariffs and Charging Structures

**9 ANY OTHER BUSINESS WHICH THE CHAIRMAN, BY REASON OF
SPECIAL CIRCUMSTANCES, DECIDES IS URGENT**

MEETING OF THE GROWTH OVERVIEW AND SCRUTINY COMMITTEE

WEDNESDAY, 14 FEBRUARY 2018,
10.00 AM



SOUTH
KESTEVEN
DISTRICT
COUNCIL

COMMITTEE MEMBERS PRESENT

Councillor Robert Reid (Chairman)
Councillor Barry Dobson (Vice-
Chairman)
Councillor Nick Craft
Councillor Graham Jeal

Councillor Peter Stephens
Councillor Mrs Brenda Sumner
Councillor Paul Wood

CABINET MEMBERS

Councillor Michael King, Cabinet Member for Economy and Development
Councillor Jacky Smith, Cabinet Member for Health, Wellbeing and Skills
Councillor Adam Stokes, Cabinet Member for Finance

OTHER MEMBERS PRESENT

Councillor Bob Adams

OFFICERS

Strategic Director Development and Growth (Steve Ingram)
Strategic Director Environment & Property (Tracey Blackwell)
Project Management Assistant (William Tse)
Business Manager, Spatial and Economic Growth (Roger Ranson)
Assistant Director for Finance (Richard Wyles)
Civic, Democratic and Member Services Officer (Anita Eckersley)

44. MEMBERSHIP

The Committee was notified that Councillor Nick Craft would be substituting for Councillor Mike Cook for this meeting only.

45. APOLOGIES

An apology for absence had been received from Councillor Mike Cook.

46. DECLARATION OF INTERESTS

No interests were declared for this meeting.

47. ACTION NOTES FROM THE MEETING HELD ON 1 DECEMBER 2017

The action notes from the meeting of this Committee held on 1 December 2017 were agreed as a correct record and their content noted.

48. ACTION NOTES FROM THE MEETING HELD ON 13 DECEMBER 2017

The action notes from the meeting of this Committee held on 13 December 2017 were agreed as a correct record and their content noted.

49. UPDATES FROM THE PREVIOUS MEETINGS

River Witham Corridor

The Project Management Assistant informed the Committee that the outline bid for funding from the European Regional Development Fund (ERDF) for works along the River Witham Corridor had been successful. A full application for the second stage of the process was now being progressed. The second stage would need to be submitted during W/c 16 April 2018.

Work was being undertaken with North Kesteven District Council, the Environment Agency and other organisations to look at the projects and prepare them for the next stage.

In response to questions, Members were informed that within the 10 projects there were two large projects (i) to provide resilience within the river system in cases of flooding or development and (ii) to look at how urban development impacted on the system and how the river functioned as a result of this and how output could be managed.

Some of the other projects outlined were:

- Support housing delivery and sustainable urban extensions
- Enhance social cohesion by connecting communities across the town
- Provide health benefits for local residents by reinforcing green routes
- Deliver additional infrastructure for local sustainable travel, such as linking Dysart Park to Garden Village
- Provide an opportunity to create additional habitats for local wildlife

Members discussed:

Whether the Witham Drainage Board was involved? It was noted that the Witham Drainage Board would be contacted. The Environment Agency was responsible for the rivers whilst the Drainage Boards were responsible for the drains going into the rivers.

That the Witham Drainage Board had already undertaken some environmental works in Manthorpe due to the river being prone to flooding.

In response to a query about funding, the Committee was informed that the £850K had been derived from the best estimates for the selected projects but the figures would be more defined for the next stage of the process. The funding would still be available after leaving the EU and would be underwritten by the Government.

Was consideration being given to how the measures taken around this area of the River Witham would impact further down river? It was noted that the Environment Agency had a team whose remit was to check river levels during high periods of risk and heavy rain. This would bench mark their own data and ensure that any impact would be minimised and dealt with. The Environment Agency was the main body looking at the project holistically as they had the technical expertise.

Action Note:

The update was noted and the Committee would be kept informed of progress.

50. QUARTER 3 BUDGET MONITORING

The Chairman noted that it was the first opportunity the Committee had to discuss and comment on the budget. Reference was made to the continual reduction of the Revenue Support Grant, the various changes within the report and the movement in the General Reserves. The Committee was being given the opportunity to carefully note and comment on the contents. These comments would be fed back to the March meeting of the Cabinet.

Reference was made to the slippages and how these could change the outturn for future years. Historically there has been underspend outturns but it was noted that future aspirations would need to be solid, with prudence shown in ensuring the Council's reserves were sufficient to deal with any unforeseen issues if required. It was important that Government agenda changes were also managed whilst still being able to deliver the proposed projects and day to day services. It was recognised that the reserves were in a different place, as was spending power, so it was important to provide appropriate support for the Cabinet's future proposals. The Committee had a duty to both the electorate and the Cabinet to be non-political and provide a balanced view.

In response to a Members comment on budget pressures, the Committee was informed that the budget for the current year had been formulated by a previous Cabinet and the new Cabinet was operating within this context. There had been a number of "one-off" expenditure items not budgeted by the previous Cabinet such as office moves during the year, along with staff leaving and interim posts being put in place. The budget proposals for 2018/19 had been realigned to reflect the new aspirations.

Other “one-off” expenditure was outlined as:

- Additional ICT requirements including mobile devices
- Business Rates – External agents had been utilised to assist the Council in identifying increases in business rates. This would be offset by the additional business rate receipts that would eventually be generated
- Changes to the corporate management structure underpinned by Invest SK to save proposals that would deliver financial savings in future years. It was anticipated that the payback would be approximately two years.
- There were also a small number of miscellaneous changes due to growth pressures which had not been budgeted for with a proportion of these being offset by employee vacancies in service areas.

The Chairman commented that he noted the Cabinet’s change in direction but emphasised that the budget could not be maintained with similar variances in future years. Whilst acknowledging the aspirations he felt he had to highlight the need to ensure a realistic approach to aspirational projects.

Reference was made to the explanations in respect of the Corporate variances and a query was raised on the expenditure in respect of mobile devices. The variance overspend of £10k included additional devices and changes in the specifications to support flexible working and members asked for further information with respect to this overspend.

Members also considered:

Big Clean – It was confirmed that the current year’s funding was approved by Council mid-year and that £200k of the 2018/19 costs would be funded from reserves and thereafter funding would be mainstreamed.

Property Investment Strategy – There was anticipated income for the recently acquired property in Lincoln but the property was only secured in December 2017 and therefore the full year income would not be achieved until the 2018/19 financial year.

The Local Priorities Reserve. Members noted the proposed reduction of the reserve by £750K to £6980 in order to fund the potential overspend referenced in the report.

A Member queried why this had not been identified at the Budget meeting held on 10 January 2018. Members were informed at the time of the Budget meeting that quarter 3 had to be completed but the actual amount of the overspend would not be known until quarter 4 had been completed (31 March 2018).

Members also queried why the forecast outturn for disabled adaptations was lower than budgeted. It was noted that the process for referring disabled adaptations was complex and although the reasons were not fully known, a number of factors could come into play. Such as alternative solutions being found through other sources or organisations. It was suggested that this may be an issue that a Scrutiny Committee could look at.

A further Member queried whether it would be possible for future reports to contain further details of the “one-off” expenditure and expenditure that could be classified as recurring.

Reference was made to the temporary contract change in enforcement arrangements and supervisory costs. The query was why was SKDC going to employ a separate enforcement workforce in respect of parking when this was something that Lincolnshire County Council dealt? It was noted that LCC dealt with on street parking but SKDC was responsible for the enforcement of off street parking i.e. car parks.

Markets – Grantham Market and the forecast overspend of £28k. Whether this figure included ways of encouraging the market to develop such as waiving of stall rents and advertising initiatives. Was the market accommodating changes in consumers purchasing preferences?

Members were informed that the figure was as a result of declining numbers of stall holders. The towns in the District were all Market Towns and each market attracted different clientele partly due to the offer of the town. People would visit Stamford as a visitor attraction so the market prospered. There was also the issue of the quality of the offer available and whether there would be potential for themed markets in Grantham in particular. It was envisaged that once the outlets and cinema were up and running more interest would be shown in the market in Grantham.

The Cabinet Member for Growth and Development commented that the number one issue was growth especially in the Grantham area and that markets were seen as a catalyst for a vibrant town centre. It was about footfall into shops and businesses in the town. The markets would need to be more closely monitored.

It was noted that the issue was ensuring that the towns were a destination to begin with. The proposed changes and forthcoming projects over the next couple of years would increase footfall and make Grantham more of a destination. The proposed Designer Village had the potential to double visitors to the town.

The Chairman noted the Committee’s concern in respect of the figures to do with Grantham Market and wanted this highlighted with the relevant Cabinet Member.

Leisure Centres: The £91K variance in respect of leisure centres. Members were informed that this was as a result of repairs and remedial works such as filters, flumes and boiler repairs that had come to light but not planned for during the year. The Leisure centres had been requested to provide a programme of planned and proposed maintenance.

Smoke detectors in Council Properties – whether these were only fitted into properties where the tenant had asked for one. It was noted that unfortunately, not all tenants responded to requests to attend the properties to fit smoke detectors. Visits to properties had been undertaken but if the tenant did not engage there was little that could be done. The forthcoming review of the HRA Assessment Management Strategy would be looking at ways of addressing this.

Members were concerned and referred to the unfortunate events at Grenfell Towers. They felt that the fitting of smoke detectors to all Council Properties should be mandatory. Members strongly felt that this should be a recommendation to Cabinet.

Reference was made to the fire brigade's pro-active approach to fitting smoke alarms to properties and queried whether the Council could work in conjunction with them.

The Cabinet Member for Finance confirmed that moving forward, the "one-off" costs should reduce. In respect of Property Investment Income, he commented there was difficulty in trying to find suitable properties to invest in within the District but this issue was being addressed. He reiterated that there had been a number of variances but the Cabinet had been working within in the constraints of last year's budget. Next year's budget would be different.

The Chairman acknowledged the Cabinet Members' comments and noted that the Committee had to be the ears and eyes for the Cabinet and ensure they were furnished with all the facts in order to provide the appropriate support to the Cabinet.

Reference was made to the Business Rates Pilot and the Committee was informed that the Council was currently in the pool for the Lincs Business Rates growth was anticipated once the Council moved to the Pilot Scheme next year.

A Member queried what happened to the income from Council House Sales and was informed that there was £1.5m in the HRA Capital Fund. The ideal was to build one house for every house that was sold. Approximately 50 properties had been sold during the year. The cost of building a replacement property was roughly £120k even if the land was owned by the Council.

The New Homes Bonus Scheme was a way for the Government to reward councils for net growth in housing numbers but over the last two years the Government had been reducing funding for the scheme. Some councils used

this money for everyday support to services but SKDC used the funding for local priorities.

Recommendation:

That the provision and fitting of smoke detectors in all Council Properties becomes a requirement and should be undertaken as a matter of urgency in conjunction with the Fire Brigade.

Action Point:

- The Committee requested a detailed breakdown of what the £10k in respect of mobile phones and specifications had been spent on
- To scrutinise referrals for disabled adaptations and look at what other options were being accessed and made available
- That further reports include details of the “one-off” expenditures and any recurring expenditure initiated by Cabinet
- To monitor the progress and financial implications of the dedicated Enforcement Team for Car parks.
- For the Cabinet Member for Retail and Visitor Economy, to be informed of the Committee’s concerns regarding the performance of Grantham Market.

51. HOUSING NEEDS ASSESSMENT

The Business Manager for Spatial and Economic Growth provided the Committee with an overview of the housing needs assessment. During the presentation reference would be made to the impact of the implications from the Government’s consultation on housing need and how the preparations for the new Local Plan would be affected.

In respect of the settlement hierarchy, the aim was to establish the direction of growth across the district and to identify the appropriate number and locations required for new housing developments in order to meet the anticipated future requirements for the District. With Grantham being the main town in the District the plan would need to take into account the existing known and potential new developments in Grantham. The three other market towns would have additional appropriate development. It was not envisaged that there would be any significant changes to the current settlement hierarchy.

The aim was not just to consider what was in the plan but to also look at how to turn the plan into reality and deliver what was required.

In order to take account of the responses to the consultation work was underway to change policy wording and ensure assessment viability was embedded so that the proposals did not affect development. Work was also being undertaken to update and elaborate the Infrastructure Delivery Plan with sustainability appraisals and evidence updates going forward.

The Core Strategy had been for 680 dwellings per annum during the period 2006-2026, with the Strategic Housing Market Assessment figure being 625 dwellings per annum during the period 2011-2036. However, following the changes made by Government in November 2017, this had now changed to 785 dwellings per annum for the period 2016-26, but no figure had been proposed for the period through to 2036.

This meant that by applying the Government's multiplier to the 2036 population projections, this would give a figure of 720 dwellings per annum for the period 2016-2036 even though there was a requirement to deliver 785 dwellings per annum for the period 2016-26. It was expected that the Government would respond towards the end of March at the earliest which would coincide with the revised National Planning Framework.

Reference was made to how the number of dwellings developed prior to the recession had been high but following the recession the number had slowed, with around 500 dwellings per year being developed during the last two years

The figures the Government set were based on a population projection of 130,000 which would be higher in years to come. This meant that households would increase to around 6,200 rather than the 5,100 over the last 10 years.

The location of the District meant that house prices were higher than people in the District could afford mainly due to a large number of people commuting to places like London for better paid jobs. It appeared that Government thinking was that the more houses built, the more affordable they would become for people living and working in the District.

Following the Government consultation on housing needs assessment there were now a number of implications for the Local Plan. The aim was to ensure there was sufficient land allocated to provide for **7,850** new homes between the period of 2016-2026 and **14,400** between the period of 2016-36. A 5 year review to assess sufficient appropriate provision and future trajectory would need to be carried out which could have an impact for the 5 year supply calculations. The timing of the introduction of the revised National Planning Policy Framework could also have an impact.

The aim would be to ensure that the Council was able to evidence there was sufficient land available for 780 properties per year. It was noted that some additional sites were available with the potential for inclusion of the PWOG Barracks site. The MOD had now commissioned consultants to undertake a master-plan and consider scope for early development although the majority of

development would likely be post 2026.

Grantham – Engagement was underway with Highways England in respect of the capacity of the proposed new A1 junction for the southern relief road. A proactive approach was being taken regarding the additional North West Quadrant land.

Stamford – There were no significant changes under consideration. An agreement with Rutland was being undertaken regarding the Quarry Farm part of the Stamford North development enabling this to count towards meeting South Kesteven's housing requirement. There were still issues around traffic impact on the A1/A606 junction to the A1.

Bourne – As a result of comments received following the consultation some of the potential site allocations were being revisited. There was also a significant amount of Elsea Park still to be completed and there were issues around market choices that would need to be taken into consideration.

The Deepings – Further consideration was being given to comments made on the land at Millfield Road and the consequences of the Village Green application that had been submitted to the County Council

Larger Villages

Barrowby – There was scope to bring forward a potential reserve site extending the south of the area

Baston – This designated site now had planning permission

Great Gonerby – Land south of Belton Lane and to the west of the railway line was being assessed. There was potential to extend the proposed allocation.

South Witham – A review of the proposed allocation was being undertaken.

In respect of the housing supply for the period 2016-26 the requirement following the Government Consultation was a minimum of 7,850 dwellings. The proposed provision for the period 2016-26 was 8872 dwelling which would include the 478 completions during 2016/17. The proposed provision with reserves for 2016-26 was 9105 dwellings which would include the 478 completions during 2016/17.

When looking at housing supply for the period 2016-36 the requirement following the Government consultation was a minimum of 14,400 dwellings based on the average house price to average resident earnings multiplier not altering over the lifetime of the plan. The proposed provision for the period 2016-36 was 14,616 dwellings which included 478 completions during 2016/17. The proposed provision with reserves for 2016-36 was 14,822 dwellings which again included the 478 completions from 2016/17.

In response to a query about whether there had been a reduction in demand for housing following Brexit the Committee was informed that there had been no apparent impact.

The next stage was to prepare the Draft Plan highlighting any proposed changes and to continue progressing the proposals rather than waiting for the outcome from the Government's consultation. The timetable for the revised draft was for it to go to Cabinet in April, Full Council in May and pre-submission consultation in June/July. The main critical issues would be to facilitate and achieve the build rates proposed in the Local Plan whilst maintaining the focus on growth in Grantham.

A possible additional presentation to this Committee could be arranged if it was felt necessary prior to Cabinet considering the Local Plan in April potentially (w/c 12th March was a suggested time line). There could also be an all member briefing W/c 19 or 26 March. A further presentation could be given to this Committee prior to Council considering the Local Plan.

Members considered whether a workshop would be more appropriate. Further consideration of the Draft Local Plan would be required bearing in mind the growth aspirations of the Council and other objectives.

Councillor Nick Craft left the meeting at 12:15pm

The important issue was to ensure that the Local Plan would be effective, there was land available, that the development was appropriate to the area, and that there was compliance with the Governments requirements. The Local Plan would go to the Secretary of State to be allocated and examined by the Planning Inspectorate during the latter part of 2018 early 2019 so it was imperative that there was a strong coherent plan.

Further discussion took place around the reasons build rates could be reduced such as the shortage of skills, a large national demand, and shortages in resources and building supplies such as bricks.

Action Point: That the update is noted and that consideration is given to a workshop for further consideration of the impact of the Local Plan on housing needs assessment.

52. CONSIDERATION OF THE POTENTIAL WORK PROGRAMME FOR THE GROWTH OVERVIEW AND SCRUTINY COMMITTEE

The Work Programme was noted.

The next meeting would take place on 11 April 2018.

53. CLOSE OF MEETING

Meeting closed at 12:30pm.



Growth Overview and Scrutiny Committee

Report of: Councillor Kelham Cooke
The Deputy Leader of the Council and
Cabinet Member for Business Transformation and Commissioning

Report to:	Growth Overview and Scrutiny Committee
Date:	13 June 2018
Subject:	Quarter 4 Performance Monitoring Report number PPMO07

Decision Proposal:	No Decision Required
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Relevant Cabinet Member:	Councillor Kelham Cooke The Deputy Leader of the Council
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Report author:	Performance and Programme Team P2@southkesteven.gov.uk 01476 406212 Date: 7 May 2018
Reviewed by:	Lee Sirdifield, Assistant Chief Executive l.sirdifield@southkesteven.gov.uk 01476 406254 Date: 17 May 2018
Signed off by:	Tracey Blackwell, Director t.blackwell@southkesteven.gov.uk 01476 406058 Date: 17 May 2018
Approved for publication:	Cllr Kelham Cooke The Deputy Leader of the Council Date: 25 May 2018

SUMMARY

This report is to be considered by the Cabinet on 7 June and sets out the final quarter performance reporting for the 2017/2018 financial year. The performance measures allow the Council to see how the organisation is performing against the outcomes and outputs documented in the Corporate Plan 2016- 2020 and will be the final performance report relating to that Plan. Detail of the performance is contained in the body of the report and in Appendix 1.

The Corporate Plan will be replaced by the Corporate Strategy 2018-2025 when approved by Full Council.

A new performance management methodology will be developed to provide a transparent view of our delivery of against the outcomes set out in the new Strategy. A further suite of measures will be reported for the year 2018/2019.

Cabinet were asked to consider the information relating to quarter 4 performance and the outcomes that had been achieved against the Council's previous Corporate Plan.

RECOMMENDATION

That the Growth Overview and Scrutiny Committee consider and note the information relating to quarter 4 performance along with the outcomes that have been achieved against the Council's previous Corporate Plan.

1. BACKGROUND TO REPORT

- 1.1** This report details the performance of the organisation on its performance indicators for the period 1 January 2018 to 31 March 2018. It also incorporates the measures which are calculated on a yearly basis.
- 1.2** Members will note all but two are in the green category; the measure for the 'percentage of household waste sent for reuse, recycling and composting' is within the amber threshold due to the increasing amount of contamination in the dry recyclable bins. This is an issue which the Council is working on with its Lincolnshire partner agencies.
- 1.3** The number of apprentices hosted within the organisation has also dropped below the level expected (and thus shows a red RAG status). The Council continues to actively recruit and support apprentices. Two have progressed to gain employment as permanent staff members at South Kesteven during this period, therefore taking them out of the apprenticeship category.
- 1.4** It should be noted that the targets set against our statutory revenue collection obligations have been met.
- 1.5** The revised suite of measures to underpin the new corporate strategy will enable Members to track activities against the key themes of the strategy: Growth, Agility and Competitiveness.

2. OTHER OPTIONS CONSIDERED

- 2.1** Previous reports on performance had been to the former Scrutiny Committee for comment.
- 2.2** The Cabinet was asked to consider whether future elements of the information given in a performance report should be referred to the relevant Overview and Scrutiny Committee for further consideration.

2.3 The Q3 Budget Monitoring report had been to the Growth Overview and Scrutiny Committee in February 2018.

3. RESOURCE IMPLICATIONS

3.1 There are no resource implications relating to this report.

4. RISK AND MITIGATION

4.1 Risk has been considered as part of this report and any specific high risks are included in the table below:

Category Risk	Action / Controls
N/A	N/A

There are no specific high risks associated with this report.

5. ISSUES ARISING FROM IMPACT ANALYSIS (EQUALITY, SAFEGUARDING etc.)

5.1 There are no issues arising from this report.

6. CRIME AND DISORDER IMPLICATIONS

6.1 There are no crime and disorder implications relating to this report.

7. COMMENTS OF FINANCIAL SERVICES

7.1 There are no comments relating to the content of this report.

8. COMMENTS OF LEGAL AND DEMOCRATIC SERVICES

8.1 There are no relevant comments relating to the content of this report.

9. COMMENTS OF OTHER RELEVANT SERVICES

9.1 None

10. APPENDICES

10.1 Appendix 1 – performance data

11. BACKGROUND PAPERS

Corporate plan 2016/2020





<http://www.southkesteven.gov.uk/index.aspx?articleid=12182>

Corporate Strategy 2018-2025

<http://moderngov.southkesteven.gov.uk/ieListDocuments.aspx?CIId=261&MIId=3464&Ver=4>














Appendix 1 – Performance data

Key used for this report

	Alert
	Warning
	On track
	Data Only

Corporate Priority Measures

Current RAG	Performance Measure Description	Frequency	December 2017		January 2018		February 2018		March 2018		Annual Target 2017/18
			Value	Target	Value	Target	Value	Target	Value	Target	
	CP01 Number of households on the councils housing register assessed as having a housing need.	Months	812	-	809	-	787	-	750	-	Data only
	CP02 Number of households living in temporary accommodation	Quarters	30	-	-	-	-	-	33	-	Data only
	CP03 CT base growth - Percentage growth from baseline	Years	-	-	-	-	-	-	46,519.3	-	Data only
	CP04 Total rateable value of businesses in the district	Half Years	-	-	-	-	-	-	108,902,936	-	Data only
	CP05 % of Council Tax collected	Months	85.51%	85.65%	94.78%	95.10%	97.00%	97.15%	98.80%	98.80%	98.80%
	CP06 % of Non-domestic Rates Collected	Months	85.08%	86.00%	93.39%	94.20%	97.35%	97.25%	99.03%	98.70%	98.90%
	CP07 % of Rent collected	Months	71.55%	72.7%	82.06%	82%	90.09%	90%	98.17%	98.5%	98.5%
	CP08 % of planning applications approved	Months	93%	-	93%	-	93%	-	94%	-	Data only

Current RAG	Performance Measure Description	Frequency	December 2017		January 2018		February 2018		March 2018		Annual Target 2017/18
			Value	Target	Value	Target	Value	Target	Value	Target	
	CP09 Processing of planning applications: Major applications	Months	97%	60%	97%	60%	97%	60%	97%	60%	60%
	CP10 Processing of planning applications: Minor applications	Months	83%	65%	82%	65%	82%	65%	82%	65%	65%
	CP11 Processing of planning applications: Other applications	Months	83%	80%	84%	80%	85%	80%	85%	80%	80%
	CP12 Average time taken to process planning applications - Majors	Months	187.13	-	183	-	187	-	180	-	Data only
	CP13 Average time taken to process planning applications - Non-majors	Months	79.92	-	82	-	82	-	83	-	Data only
	CP14 Occupancy rates of retail units in town centres	Quarters	95%	90%	-	-	-	-	95%	90%	90%
	CP15 Number of vacant business properties	Quarters	311	-	-	-	-	-	367	-	Data only
	CP16 % of Food establishments in the area achieving 3 (generally satisfactory) or above in food hygiene rating scheme	Months	98%	97%	98%	97%	98%	97%	98%	97%	97%
	CP17 % of streets that meet clean streets standard	Quarters	98%	-	-	-	-	-	88%	-	Data only
	CP18 Number of fly tipping incidents received	Months	610	-	755	-	797	-	870	-	Data only
	CP19 Number of apprenticeships hosted within SKDC	Quarters	14	14	-	-	-	-	12	14	14
	CP20 % of the district with superfast broadband coverage	Years	-	-	-	-	-	-	94.4%	-	Data only
	CP21 Percentage of household waste sent for reuse, recycling and composting	Months	40.75%	45%	40.14%	45%	39.28%	45%	38.92%	45%	45%

Growth Overview and Scrutiny Committee 2018/19 – DRAFT Work Programme

	Current issues/status	Activity	Date	Outcome sought
Local Plan	<ul style="list-style-type: none"> Extensive Member involvement in shaping a draft non-statutory version of the Plan. Statutory submission version to be finalized by the end of 2017. 	Consider Draft Local Plan and recommend to Cabinet for informal consultation	21 June 2017	<ul style="list-style-type: none"> To provide a consistent, up to date planning policy framework which supports the Council's priorities, a rolling five year supply of housing land, creates sustainable communities and conditions for growth and identifies major sites for development by 2036 Subject to the timings of the Planning Inspectorate an ongoing programme of engagement with Members will be drafted.
		Focus on a select topic(s) from the draft Local Plan as part of consultation process	5 July 2017	
		Feedback on Local Plan consultation responses	4 Oct 2017	
		Consider Regulation 19 Statutory Plan draft for consultation	13 Dec 2018	
		To consider the final local plan submission, and approve to Cabinet	11 April 2018	
Spitalgate Heath	<ul style="list-style-type: none"> Outline planning application for urban extension currently being considered. Garden Village Status designated by Government at start of 2017 (1 of 14 in the country). The garden village designation includes £228k of capacity funding support from the HCA. Initial scoping of submission for blue/green EU funding for improvements along River Witham. 	Consider contents of outline bid to European Local Axis 6 (Blue/Green Corridor)	13 Dec 17	<ol style="list-style-type: none"> A new Garden Village of up to 4,000 houses with the provision of an appropriate range of services and good accessibility into the town, offering a range of choice to housing types and tenures. The provision of the necessary infrastructure to support growth, both for the Southern Quadrant itself and also Grantham including the full realisation of the Southern Relief Road from A1 to A52 and appropriate transport improvements. A vital contribution to growing and diversifying the local economy through the provision
		Update on progress with the Garden Village (post-DM committee) including the scope of work to be commissioned under the Garden Villages capacity Fund	TBC	
		Update on progress with the Garden Village (post-DM committee) including	TBC	

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	Current issues/status	Activity	Date	Outcome sought
		progress on the work commissioned under the Garden Villages capacity Fund		of complimentary developments bringing business space.
Starter Homes – potential development sites (joint review topic with Community OSC)	<ul style="list-style-type: none"> At the start of 2017, the Government announced that SKDC was one of 30 designated local authority Starter Home delivery partners. A list of potential sites was required as part of the Council’s submission. This list of potential sites has been modified to reflect work carried out with the Growth PDG; this new, and heavily caveated, list now forms part of the formal agreement with the HCA. There is a risk that none of the sites in the current draft list are capable, or suitable, for delivery – in this situation, alternative sites would have to be added to participate in the pilot. 	TBC	July 2017 - March 2018	<ul style="list-style-type: none"> To work with the HCA to maximize opportunities to deliver Starter Homes on appropriate SKDC-owned sites within the District.
Economic Development Action plan	<ul style="list-style-type: none"> The Council’s Economic Development Strategy was adopted in June 2016, and progress is being made on a number of the projects and initiatives contained within it Each piece of work has its own project timeline, or has a project brief in development. 		Ongoing review at regular intervals	To stimulate and enhance the economy of the district

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	Current issues/status	Activity	Date	Outcome sought
	<p>Work on a specific ED Action Plan is, therefore, currently not necessary.</p> <ul style="list-style-type: none"> The need for an ED Action Plan will be kept under review. 			
Local Housing Market assessment	<ul style="list-style-type: none"> This is a key element of the deliverability aspect of the Local Plan, and the Council's emerging Housing Strategy. 		As applicable	To ensure an appropriate supply of market and affordable housing
Major Project: St Peter's Hill	<ul style="list-style-type: none"> Heads of Terms being finalized with preferred operator. Agreement for Lease documentation will follow but cannot be completed until we have a build contract ready for the development. Executive commissioned a further potential design option to help increase the visibility and economic impact of the original scheme and to maximise the interest from national A3 businesses. Negotiations with GP practice so far indicate interest in possible future relocation. <p>Replacement GSCC hall nearing completion.</p>		December 2018	<ul style="list-style-type: none"> Provide a viable, contemporary, state of the art multi-screen cinema complex. Support and enable development of a diverse daytime and evening economy through the creation of associated new A3 restaurant space. Improve the attractiveness of the public realm both in, leading to and around the scheme. Improve pedestrian access and connectivity to the wider town centre and to fundamentally extend the 'dwell time' of visitors. Act and attract as a stimulus and a destination for further investment in the town centre. Create new office space in order to support the growth of the town centre business offer.
Major Project: Grantham Southern Relief Road	<ul style="list-style-type: none"> Phase 1 of the relief road has been delivered Phase 2 and 3 are 		Present - September 2020	The Grantham Southern Relief Road (GSRR) will form a growth corridor centred around a route joining the A1 to A52 east of Grantham. This

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	Current issues/status	Activity	Date	Outcome sought
	<p>currently being programmed by the County Council</p> <ul style="list-style-type: none"> It is proposed to provide a report into the growth OSC once the programme has been determined 			<p>will serve new developments as well as re-routing strategic through-traffic:</p> <ul style="list-style-type: none"> Opening up development of high quality employment sites for high value job creation Directly unlocking the development of the Spitalgate Heath Garden Village and securing the deliverability of another 3,500 new homes around Grantham Improving town centre environment, air quality and visitor experience Improving the strategic road east-west link providing easier and quicker journey times for distribution, visitor and local resident movements.
Invest SK	<ul style="list-style-type: none"> To provide an overview and talk about up and coming projects regarding employment, growth, business growth etc 	<ul style="list-style-type: none"> 	TBC	<ul style="list-style-type: none">
Articles of Association for InvestSK	<ul style="list-style-type: none"> Articles of Associate for InvestSK to be drafted 	For the Articles of Association to be considered	July 2018	
Business Rates	<ul style="list-style-type: none"> Development of local discretionary relief policy following announcement of 	<ul style="list-style-type: none"> Consider options for local scheme, outside existing 	5 July 2017	<ul style="list-style-type: none"> Local policy determined by Members.

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	Current issues/status	Activity	Date	Outcome sought
	<p>government support as a result of BR increases linked to the new 2017 rating list.</p> <ul style="list-style-type: none"> • Impending move to 100% BR retention local and county implications. Details of future national policy direction, following queens speech on 22nd June need to be considered • Development of additional “local” relief schemes top support business growth etc in the district 	<p>reliefs and complimentary to Corporate Plan</p> <ul style="list-style-type: none"> • Currently seeking clarification on progress toward 100% and future national policy direction 	<p>4 Oct 2017</p> <p>July – March 2018</p>	<ul style="list-style-type: none"> • Relief granted to most needy and in line with government funding envelope. • Proposals going to Leaders/CXs meeting on Friday 22.09.17. Feedback post that meeting. • Pilot - monitor
River Witham Corridor	<ul style="list-style-type: none"> • BID Update 		14.02.18	The Committee to be kept updated on the progress of the Bid application and the related projects.
Housing Needs Assessment			14.02.18	AP: That consideration is given to a workshop in respect of the impact of the Local Plan on the Housing Needs Assessment
Housing Strategy	<ul style="list-style-type: none"> • Currently forms part of the Community OSC work plan 	Consultation responses	Joint meeting with Communities OSC	To be considered on a cross authority basis as applicable
Grantham Master Town Plan	<ul style="list-style-type: none"> • Details of activities to be added once the project has been fully-scoped and the project brief agreed 			To shape and guide the growth and regeneration of Grantham
GDPR (General Data Protection Regulations)	<ul style="list-style-type: none"> • Preparation and policy regarding the new General Data Protection Regulations 	To consider the Policy	July 2018	To recommend that the Policy is adopted (Cabinet Forward Plan)
Asset Disposal Strategy	<ul style="list-style-type: none"> • Proposals for a draft Asset Disposal Strategy 	To consider the draft Asset Disposal Strategy	tbc	To recommend that the Strategy is adopted (Cabinet Forward Plan for October)

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	Current issues/status	Activity	Date	Outcome sought
One Public Estate	<ul style="list-style-type: none"> There are no immediate issues to report on 			To be reported upon as applicable proposals come forward
Dealing with Viability and delivery of housing	<ul style="list-style-type: none"> Housing land supply update To consider how to improve and achieve housing delivery in the District 			
Right to Buy	<ul style="list-style-type: none"> Impact of the Right to Buy (RTB) over the years, the net effect and the current position. 			
Planning Application Fees	<ul style="list-style-type: none"> To determine the planning application fees for and from Stamford Article 4 (and subsequent Article 4s as they are designated) 	Consider the fees and designation of them		
Proposed Programme of Article 4 Assessments	<ul style="list-style-type: none"> To consider the proposed programme of Article 4 Assessments 			
Community Infrastructure Levy (CIL)	<ul style="list-style-type: none"> To consider whether there should be a Community Infrastructure Levy (CIL) for South Kesteven 			
Potential to share services	<ul style="list-style-type: none"> To consider the potential and ability to share planning services with other LAs 			
Design Guide Work	<ul style="list-style-type: none"> Considering of the Government's proposals in respect of design guide work 			