

Appendix B

2020/21 General Fund Revenue Significant Variance Analysis

Commercial & Operations						
Service Area	Current Expenditure Budget	Current Income Budget	2020/21 Current Budget	2020/21 Forecast Outturn	Variance to Current Budget	2020/21 Outturn Variance
	£	£	£	£	£	%
Building Control	805,239	(674,716)	130,523	95,556	(34,967)	(26.8%)
Commercial & Operations	262,900	0	262,900	284,400	21,500	8.2%
Community Resilience	421,900	(100)	421,800	420,600	(1,200)	(0.3%)
Corporate Operations	3,604,800	(861,250)	2,743,550	2,704,575	(38,975)	(1.4%)
Environmental	964,800	(181,650)	783,150	767,250	(15,900)	(2.0%)
Licensing	135,200	(237,800)	(102,600)	(102,600)	0	0.0%
Street Scene	6,100,600	(1,587,700)	4,512,900	4,386,600	(126,300)	(2.8%)
Total	12,295,439	(3,543,216)	8,752,223	8,556,381	(195,842)	(2.2%)

Explanation of Significant Variances	£'000
<p>Corporate Operations</p> <p>Grounds maintenance contract changes agreed with contractor (Environment SK) resulting in general fund savings of (£35k)</p> <p>In year lease of office space rental at Council offices resulting in additional service charge income of (£30k)</p>	(65)
<p>Street Scene</p> <p>Fuel - Prices remain low with a year to date average price of approximately 87p per litre compared to an average in 19/20 of approx. £1.008 per litre and £1.033 per litre in 18/19 resulting in savings of (£70k)</p> <p>Commercial Waste – The service continues to grow with an additional £20k annual sales value being achieved each month after lockdown was lifted. This has been partially offset by the increased costs of servicing the new customers e.g. fuel, disposal costs, additional staff time giving a net increase in income from the previous forecast of (£31k)</p> <p>Green Waste Collection – Further additional income of (£42k) has been received with 29,461 households renewing their subscription for 2020/21 and 1,404 new households joining the service throughout the year. 94.1% of these households made their payment online with 71.1% paying by direct debit. It is anticipated that sales will begin to slow as we reach the end of the season, the reopening of household waste centres and more households having signed up in the early part of the year, however sales are still being made at a higher than anticipated rate with an anticipated further £10k income between September and December.</p>	(143)
Total	(208)

Finance, Legal and Democratic						
Service Area	Current Expenditure Budget	Current Income Budget	2020/21 Current Budget	2020/21 Forecast Outturn	Variance to Current Budget	2020/21 Outturn Variance
	£	£	£	£	£	%
Finance	2,530,481	(550,800)	1,979,681	1,944,681	(35,000)	(1.8%)
Benefits	19,654,400	(19,813,020)	(158,620)	(225,420)	(66,800)	42.1%
Corporate	2,886,054	(98,550)	2,787,504	2,647,525	(139,979)	(5.0%)
Legal & Democratic	1,497,800	(37,500)	1,460,300	1,413,266	(47,034)	(3.2%)
Revenue Services	603,750	(560,400)	43,350	70,550	27,200	62.7%
TOTAL	27,172,485	(21,060,270)	6,112,215	5,850,602	(261,613)	(4.3%)

Explanation of Significant Variances	£'000
Finance	(20)
In-year vacancy of the Procurement Lead role has resulted in an in year underspend which is offset by a reduction in the funding transfer from the Invest to Save reserve (£20k)	
Benefits	(70)
Additional in year recovery of benefits overpayments (£70k).	
Corporate	(130)
General reduction in anticipated forecast expenditure across several different cost centres	
Legal and Democratic	(15)
In-year vacancies within the service area has resulted in an underspend of (£15k).	
TOTAL	(235)

Growth						
Service Area	Current Expenditure Budget	Current Income Budget	2020/21 Current Budget	2020/21 Forecast Outturn	Variance to Current Budget	2020/21 Outturn Variance
	£	£	£	£	£	%
Arts Centres	2,203,872	(231,357)	1,972,515	1,751,715	(220,800)	(11.2%)
St Martin's Park	91,000	0	91,000	91,000	0	0.0%
Development Management	1,281,221	(1,131,275)	149,946	135,233	(14,713)	(9.8%)
Growth Management	904,766	(157,801)	746,965	726,505	(20,460)	(2.7%)
Housing	1,628,640	(972,730)	655,910	631,140	(24,770)	(3.8%)
Invest SK	549,981	(10,069)	539,912	430,000	(109,912)	(20.4%)
Leisure Centres	3,125,584	(122,150)	3,003,434	3,027,026	23,592	0.8%
Planning Policy	426,250	(37,446)	388,804	401,562	12,758	3.3%
Property Development	2,039,579	(837,000)	1,202,579	701,725	(500,854)	(41.6%)
Total	12,250,893	(3,499,828)	8,751,065	7,895,906	(855,159)	(9.8%)

Explanation of Significant Variances	£'000
Arts Centres	(230)
Successful Cultural Recovery grant application award of £230k – this will be offset with a reduction in future co-payment losses contribution for the Arts Centres.	
Development Management	(27)
A number of posts in Development Management are career graded which has resulted in a £27k underspend as officers progress their professional qualification.	
Invest SK	(110)
Following a review of the funding levels to ISK for the current financial year, a proportion of uncommitted budget has been returned to the Council which has resulted in an underspend of (£110k)	
Property Development	(500)
Reduction in proposed alteration works to council offices in Grantham has resulted in an underspend of (£500k)	
TOTAL	(867)

Transformation and Change

Service Area	Current Expenditure Budget	Current Income Budget	2020/21 Current Budget	2020/21 Forecast Outturn	Variance to Current Budget	2020/21 Outturn Variance
	£	£	£	£	£	%
Customer Services	577,800	(59,850)	517,950	515,700	(2,250)	(0.4%)
ICT Services	1,823,990	(97,200)	1,726,790	1,714,390	(12,400)	(0.7%)
Organisational Development	988,650	(7,400)	981,250	981,250	0	0.0%
Reputation, Consultation & Communications	335,500	(4,300)	331,200	329,850	(1,350)	(0.4%)
Transformation	451,809	(24,000)	427,809	426,309	(1,500)	(0.4%)
TOTAL	4,177,749	(192,750)	3,984,999	3,967,499	(17,500)	(0.4%)