

Appendix C: Grantham High Street Heritage Action Zone - Summary of delivery against key projects and other elements of work in 2020/21

Description	Budget (In Year)	Actual In Year Spend	Planned Completion Date	Actual Completion Date	COVID-19 impact	Comments
Job creation is a requirement of the funding - recruitment of project officer to a newly created role following competitive application/ interview	£36,336	£ 36,336	n/a	n/a	Interviews for the post took place virtually during the initial weeks of the first lockdown. Initially scheduled for an April start, the role was deferred until May to allow additional support to be directed to InvestSK's business response. Budget was therefore amended to account for 11 months' salary in the financial year.	

A comprehensive plan for engaging the community with the Grantham HS-HAZ programme including identification of key demographics and target groups	n/a	n/a	Jul-20	Jul-20	The plan was created in the early months of the pandemic when the length and impact of restrictions remained unknown. Many of the activities outlined in the plan for the first year of the project were unable to go ahead, and the plan required review.	Creation of the engagement plan was a requirement of the Historic England funding to be completed within three months of the recruitment of the project officer or acceptance of the grant offer. The plan was submitted to Historic England for review in July 2020 and subsequently accepted, however the need to alter/ review activity considering Covid-19 is recognised.
An Architect led Options appraisal of Westgate Hall to identify potential future uses, costs associated with repair and reinstatement and current market value	£ 17,500	£ 17,500	Mar-21	ongoing	COVID-19 caused several delays to the project as consultants in the project have been impacted by illness, self-isolation, and bereavement. Community engagement elements of the project were severely impacted by Covid-19	All elements now complete apart from final valuation report, and Final report draft.

Initial feasibility study into the possibility and impacts of the closure of Conduit Lane to traffic and the reinstatement of a building on the site to enclose the Market Place.	£ 16,150	£ 16,150	Mar-21	May-21	COVID-19 limited the number of site visits possible, and reduced access to archive material for historic research as museums and archived remained closed with staff on furlough. Several elements were delayed as various team members faced COVID-19 related absences.	
Following on from the feasibility study, the production of a Development Appraisal which will outline potential costs, viability, and design of any replacement building(s).	£ 18,850	£ -	Sep-12			The start of phase two of the work was impacted by delays in phase 1. Public consultation elements are yet to be confirmed (see 2021/22 delivery)

Reinstatement of a shopfront on 71 Highstreet (Addaction) based on archive evidence of the original 1930's shopfront	£ 79,706	£ 36,893	Mar-21	ongoing (est. Sep 21)	Tendering for the project was significantly impacted by a lack of contractor availability. This has impacted programmes nationally and it's thought to derive from an uptick in domestic and commercial projects being delivered during lockdown/ periods of closure. Material shortages driven by Brexit/ COVID/ the Suez Canal Closure area also having an impact on delivery. On site progress has been similarly delayed.	Note – a significant proportion of grant claim within 20/21 was for materials which have been purchased in advance of their use. This has helped mitigate the impact of materials shortages.
Production of a 'Top Trumps style game highlighting Grantham's historic buildings as part of the HS-HAZ community engagement. Produced in partnership with Grantham Civic Society and Heritage Lincolnshire	£ 8,981	£ 8,981	Mar-21	Mar-21	COVID-19 did not significantly impact the production of the product; however, a launch event was delayed until restrictions allowed. This delayed the launch of the cards until May.	

<p>A series of workshops with secondary schools in Grantham using a Minecraft model of Grantham to explore urban design and the historic Environment.</p>	<p>£ 20,000</p>	<p>£ 5,000</p>	<p>Mar-22</p>	<p>Mar-22</p>	<p>Originally planned for the 20/21 financial year the workshop element has been postponed until 2022 - this was to ensure all schools could take part if they wished and remove barriers to participation. Modelling was completed by March 21.</p>	<p>Discussions are ongoing with schools as to when best to schedule workshops - most likely the second half of the Autumn term 2021.</p>
<p>An architect led public and stakeholder charette to discuss Grantham town centre, ambitions, and future projects within the town - and generate input and ownership.</p>	<p>n/a</p>	<p>n/a</p>			<p>This project element was postponed to 2021/22 financial year and budget was moved over into this year. It was considered by the project board that the charette would not be successful as a virtual exercise.</p>	
<p>As a required element of the project a group of local artists and organisations brought together as a consortium to develop and deliver cultural activity through the local cultural programme</p>	<p>n/a</p>	<p>n/a</p>	<p>May-21</p>	<p>May-21</p>	<p>Formation of the consortium was not materially affected by COVID-19, however some groups which had initially expressed an interest in taking part withdrew from the project, some of whom cited the impact of COVID-19 on their organisation</p>	<p>Cultural Consortium is made up of: Grantham Community Heritage Association, Grantham Dramatic Society, Grantham Arts, Chantry Dance Company, St Wulfram's, The National Trust.</p>

<p>A £10,000 grant was secured to deliver a pilot cultural project "Rediscover Grantham" which created an installation of sculptures along Westgate during December 2020</p>	<p>£ 10,000</p>	<p>£ 8,750</p>	<p>Jan-21</p>	<p>Jan-21</p>	<p>COVID-19 restrictions prevented an element of the project from taking place (an exhibition) which instead switched to an online exhibition website. The level of public engagement was also limited. The underspend in the project budget relates to this switch from a physical to a virtual exhibition</p>	
<p>Working with the Cultural consortium members a programme of cultural activity across 2021 - 2024 was developed to support the aims of the High Street HAZ project and boost the capacity of local cultural organisations. Supported by SKDC and InvestSK the consortium secured a grant of £90,000 for activity delivery over three years.</p>	<p>n/a</p>	<p>n/a</p>	<p>Jan-24</p>	<p>Jan-24</p>		<p>An initial bid for circa £115,000 was submitted, and the programme was modified to account for a lower grant offer of £90,000. This modified programme was accepted by Historic England. The programme will run until Jan 2021</p>