

**2021/22 General Fund Revenue Significant Variance Analysis**

<b>Commercial &amp; Operations</b>						
Service Area	Current Expenditure Budget	Current Income Budget	<b>2021/22 Current Budget</b>	2021/22 Forecast Outturn	Forecast Variance	Forecast Variance
	£	£	£	£	£	%
Building Control	937,201	(833,885)	103,316	75,964	(27,352)	(26.5%)
Commercial & Operations	250,765	0	250,765	258,700	7,935	3.2%
Community Resilience	106,459	0	106,459	108,350	1,891	1.8%
Corporate Operations	4,304,998	(2,121,743)	2,183,255	2,527,020	343,765	15.7%
Public Protection	1,711,226	(639,850)	1,071,376	1,138,550	67,174	6.3%
Street Scene	6,521,010	(2,089,395)	4,431,615	4,505,145	73,530	1.7%
<b>Total</b>	<b>13,831,659</b>	<b>(5,684,873)</b>	<b>8,146,786</b>	<b>8,613,729</b>	<b>466,943</b>	<b>5.7%</b>

<b>Explanation of Significant Variances</b>	<b>£'000</b>
<p><b>Corporate Operations</b></p> <p>Car parking – Current income levels compared to 2019/20 are 60% for Grantham and 80% for Stamford car parks, with occupancy rates still being impacted. Forecast income for October to March has been included at 60% for Grantham and 85% for Stamford, resulting in a total loss of income of £317k in year. This will partly be funded by the final co-losses income compensation scheme claim.</p>	<b>344</b>
<p><b>Public Protection</b></p> <p>A reduction in taxi licensing income of £20k is expected due to Covid-19. Currently licence applications for hackney licences have reduced by 20% for drivers and 10% for vehicles as there has been less demand for this service during restrictions.</p>	<b>67</b>
<p><b>Street Scene</b></p> <p>Commercial Waste – The service continues to grow with additional annual sales value being achieved but not at the budgeted level. This is partially offset by the costs not incurred of servicing the budgeted level of new customers e.g. disposal costs</p> <p>Green Waste Collection – Additional income of (£54k) has been forecast to be received with 30,360 households renewing their subscription for 2021/22 (29,641 in 2020/21) and 1,254 new households joining the service to the end of September. 95.5% of these households made their payment online with 70.7% paying by direct debit.</p>	<b>74</b>

<b>Corporate</b>						
Service Area	Current Expenditure Budget	Current Income Budget	2021/22 Current Budget	2021/22 Forecast Outturn	Forecast Variance	Forecast Variance
	£	£	£	£	£	%
Centralised & Business Support	488,800	(3,200)	485,600	425,400	(60,200)	(12.4%)
Communications	256,100	(4,300)	251,800	270,200	18,400	7.3%
Corporate	1,576,862	(57,500)	1,519,362	1,990,300	470,938	31.0%
Finance	1,295,700	(78,550)	1,217,150	1,229,300	12,150	1.0%
Human Resources	316,600	(5,800)	310,800	309,900	(900)	(0.3%)
ICT Services	1,982,140	(93,350)	1,888,790	1,886,940	(1,850)	(0.1%)
Legal & Democratic	1,916,350	(545,600)	1,370,750	1,357,350	(13,400)	(1.0%)
OD & Change	534,224	(33,000)	501,224	627,150	125,926	25.1%
Revenues & Benefits	20,240,674	(20,327,200)	(86,526)	(64,126)	22,400	25.9%
<b>TOTAL</b>	<b>28,607,450</b>	<b>(21,148,500)</b>	<b>7,458,950</b>	<b>8,032,414</b>	<b>573,464</b>	<b>7.7%</b>

<b>Explanation of Significant Variances</b>	<b>£'000</b>
<b>Centralised &amp; Business Support</b> Continuing reductions in postage, printing and advertising requirements during this year has resulted in a forecast under spend of (£67k). New ways of working will be taken into consideration during the budget setting process for 2022/23.	<b>(60)</b>
<b>Corporate</b> Procurement savings continue to be reviewed during the year although it is unlikely that additional budgeted savings of £188k are achievable in 2021/22. Employee efficiencies of £300k are unlikely to be achieved during the year.	<b>471</b>
<b>OD &amp; Change</b> Process automation projects are currently being reviewed so is unlikely to achieve savings of £170k in 2021/22. Reduced requirement and availability of training courses has resulted in a forecast under spend of (£45k)	<b>126</b>

<b>Growth &amp; Culture</b>						
Service Area	Current Expenditure Budget	Current Income Budget	2021/22 Current Budget	2021/22 Forecast Outturn	Forecast Variance	Forecast Variance
	£	£	£	£	£	%
Arts & Culture	2,927,220	(1,266,050)	1,661,170	1,857,720	196,550	11.8%
Development & Policy	1,545,348	(1,408,100)	137,248	172,648	35,400	25.8%
Growth Management	551,871	(293,663)	258,208	193,463	(64,745)	(25.1%)
Invest SK	370,000	0	370,000	370,000	0	0.0%
Leisure	3,315,600	(150,350)	3,165,250	3,127,884	(37,366)	(1.2%)
<b>Total</b>	<b>8,710,039</b>	<b>(3,118,163)</b>	<b>5,591,876</b>	<b>5,721,715</b>	<b>129,839</b>	<b>2.3%</b>

<b>Explanation of Significant Variances</b>	<b>£'000</b>
<p><b>Arts Centres</b></p> <p>An additional successful Cultural Recovery grant application award of (£100k) will be utilised to partially support the phased reopening of the venues as they offer a reduced programme during 2021/22. The net cost for the year is forecast at £197k, including the above grant and furlough claims of £50k to the end of September when the scheme is due to cease.</p>	<b>197</b>
<p><b>Growth Management</b></p> <p>In year vacancies have resulted in a forecast under spend of (£49k)</p>	<b>(65)</b>

<b>Housing &amp; Property</b>						
Service Area	Current Expenditure Budget	Current Income Budget	2021/22 Current Budget	2021/22 Forecast Outturn	Forecast Variance	Forecast Variance
	£	£	£	£	£	%
Assets & Estates	1,553,831	(1,150,150)	403,681	422,000	18,319	4.5%
Housing	1,293,000	(665,251)	627,749	641,349	13,600	2.2%
<b>TOTAL</b>	<b>2,846,831</b>	<b>(1,815,401)</b>	<b>1,031,430</b>	<b>1,063,349</b>	<b>31,919</b>	<b>3.1%</b>