

## Appendix A

### 2022/23 General Fund Revenue Significant Variance Analysis

<b>Corporate</b>						
Service Area	Current Expenditure Budget	Current Income Budget	<b>2022/23 Current Budget</b>	2022/23 Forecast Outturn	Forecast Variance	Forecast Variance
	£	£	£	£	£	%
Centralised & Business Support	486,890	(3,200)	<b>483,690</b>	460,780	(22,910)	(4.7%)
Communications	425,080	(4,300)	<b>420,780</b>	319,946	(100,834)	(24.0%)
Corporate Management	434,262	(1,700)	<b>432,562</b>	463,662	31,100	7.2%
Human Resources	391,214	(6,950)	<b>384,264</b>	394,164	9,900	2.6%
Legal & Democratic	1,683,738	(323,469)	<b>1,360,269</b>	1,421,029	60,760	4.5%
Ops & Public Protection Management	97,063	0	<b>97,063</b>	117,563	20,500	21.1%
Organisation & Transformation	1,147,266	(484,400)	<b>662,866</b>	648,089	(14,777)	(2.2%)
Public Protection	1,620,950	(385,000)	<b>1,235,950</b>	1,207,691	(28,259)	(2.3%)
Waste & Street Scene	6,912,375	(2,147,100)	<b>4,765,275</b>	4,681,175	(84,100)	(1.8%)
<b>Total</b>	<b>13,198,838</b>	<b>(3,356,119)</b>	<b>9,842,719</b>	<b>9,714,099</b>	<b>(128,620)</b>	<b>(1.3%)</b>

<b>Explanation of Significant Variances</b>	<b>£'000</b>
<p><b>Communications</b></p> <p>Publication and distribution costs of the SK Today publications during 2022/23 have significantly increased. This has been mitigated by staffing vacancies in the service area</p>	<b>(101)</b>
<p><b>Legal &amp; Democratic</b></p> <p>Land Charges - Additional search fee costs together with an increase in non-chargeable personal searches and significant reduction in official searches of 34% based on 2021/22 has resulted in a forecast overspend of £65k. This has been partially mitigated by in year vacancies of £10k</p>	<b>61</b>
<p><b>Street Scene</b></p> <p>Commercial Waste - Additional sales value has been achieved as a result of in year price increases and continuing growth in the customer base</p>	<b>(84)</b>

<b>Finance</b>						
Service Area	Current Expenditure Budget	Current Income Budget	<b>2022/23 Current Budget</b>	2022/23 Forecast Outturn	Forecast Variance	Forecast Variance
	£	£	£	£	£	%
Finance	2,871,097	(135,550)	<b>2,735,547</b>	2,827,265	91,718	3.4%
Finance Management	131,203	(16,350)	<b>114,853</b>	118,953	4,100	3.6%
ICT Services	1,847,510	(40,550)	<b>1,806,960</b>	1,769,788	(37,172)	(2.1%)
Revenues, Benefits & Customer Services	20,386,486	(20,016,950)	<b>369,536</b>	306,386	(63,150)	(17.1%)
<b>TOTAL</b>	<b>25,236,296</b>	<b>(20,209,400)</b>	<b>5,026,896</b>	<b>5,022,392</b>	<b>(4,504)</b>	<b>(0.1%)</b>

<b>Explanation of Significant Variances</b>	<b>£'000</b>
<b>Finance</b> Interim accountancy and procurement support whilst roles were in permanent recruitment has resulted in additional costs which can be funded with in year under spends	<b>92</b>
<b>ICT</b> Establishment roles remaining vacant in year during a service review restructure has resulted in under spends	<b>(37)</b>
<b>Revenues, Benefits &amp; Customer Services</b> Additional income has been received in respect courts costs	<b>(63)</b>

<b>Growth &amp; Culture</b>						
Service Area	Current Expenditure Budget	Current Income Budget	2022/23 Current Budget	2022/23 Forecast Outturn	Forecast Variance	Forecast Variance
	£	£	£	£	£	%
Arts & Culture	2,695,797	(1,223,050)	<b>1,472,747</b>	1,465,047	(7,700)	(0.5%)
Building Control	976,477	(833,593)	<b>142,884</b>	84,295	(58,589)	(41.0%)
Community Engagement	293,646	(28,000)	<b>265,646</b>	274,600	8,954	3.4%
Culture & Leisure Mgmt	349,953	0	<b>349,953</b>	331,000	(18,953)	(5.4%)
Development & Policy	1,793,800	(1,428,100)	<b>365,700</b>	473,600	107,900	29.5%
Growth Management	219,887	0	<b>219,887</b>	242,887	23,000	10.5%
Investsk	906,712	(483,994)	<b>422,718</b>	406,518	(16,200)	(3.8%)
Leisure	3,068,750	(150,350)	<b>2,918,400</b>	2,940,000	21,600	0.7%
Parks & Open Spaces	931,353	(122,250)	<b>809,103</b>	859,450	50,347	6.2%
<b>Total</b>	<b>11,236,375</b>	<b>(4,269,337)</b>	<b>6,967,038</b>	<b>7,077,397</b>	<b>110,359</b>	<b>1.6%</b>

<b>Explanation of Significant Variances</b>	<b>£'000</b>
<p><b>Arts Centres</b></p> <p>There is a net loss of income following a reduced programme for films and workshops across the centres during the first half of the year and live shows at the Meres leisure centre during 2022/23. This has partially been mitigated by Arts Council grant funding which has been received to contribute to the programme delivered.</p> <p>Festivals - The programme is currently under review so no further expenditure has been committed in 2022/23, resulting in an under spend (£30k)</p>	<b>(8)</b>
<p><b>Building Control</b></p> <p>The partnership trading account is now forecast to make a reduced deficit which will provide funding for re-investment into the service in future years</p>	<b>(59)</b>
<p><b>Development &amp; Policy</b></p> <p>Levels of application numbers and the corresponding income levels reduced in December in comparison to previous years with fee income from major applications reduced by £130k and 200 fewer non-major applications compared to the same period last year, leading to a total forecast reduction in income for the year of £200k. This has been partially mitigated by in year vacancies.</p>	<b>108</b>

<b>Housing &amp; Property</b>						
Service Area	Current Expenditure Budget	Current Income Budget	<b>2022/23 Current Budget</b>	2022/23 Forecast Outturn	Forecast Variance	Forecast Variance
	£	£	£	£	£	%
Health & Safety	120,200	0	<b>120,200</b>	118,600	(1,600)	(1.3%)
Housing Services	1,519,205	(941,705)	<b>577,500</b>	574,500	(3,000)	(0.5%)
Property Services	4,990,203	(2,819,450)	<b>2,170,753</b>	1,984,440	(186,313)	(8.6%)
Waste Depot	279,000	0	<b>279,000</b>	279,000	0	0.0%
<b>TOTAL</b>	<b>6,908,608</b>	<b>(3,761,155)</b>	<b>3,147,453</b>	<b>2,956,540</b>	<b>(190,913)</b>	<b>(6.1%)</b>

<b>Explanation of Significant Variances</b>	<b>£'000</b>
<p><b>Property Services</b></p> <p>Car Parks - Operating costs and lower than budgeted usage across a number of car parks has resulted in a forecast variance of £26k</p> <p>Office Accommodation - Following implementation of new ways of working within the council offices, savings of £94k have been forecast. This will be partially offset with a reduced reserve movement</p> <p>St Martin's Park - With progression of this project, there has been a reduction in revenue running costs for business rates and security services of (£161k). This will be offset with a reduced reserve movement</p>	<b>(229)</b>